Ministry of Foreign Affairs

Printable view: KAI Orange Corners Delta (23-0001357)

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Key data

Activity basics

Type	Standard
Short name	KAI Orange Corners Delta
Contract party	Outreach Egypt Consultancy for Development (30087306)
ODA	Yes
Amount EUR	1999710
Start date	01-01-2024
End date	31-12-2027
Full name	Orange Corners Delta Region
Summary	Orange Corners (OC) is an Entrepreneurial program that provides young entrepreneurs with training, mentorship, network, access to finance and facilities to start and grow their businesses. It supports innovative solutions to local challenges, that contribute to the UN Sustainable Development Goals. It will support young entrepreneurs with growing their businesses through incubation and acceleration programmes. in addition to other activities that are focused on strengthening the entrepreneurial ecosystem, including education and skills building. Orange Corners is a concept developed by RVO. This particular programme can be considered a local spin-off, focusing on a different region in Egypt, such as the Delta. OC Delta will also specifically focus on priority sectors in Egypt (Climate and Water Smart Agriculture, Waste Management, and Sustainably related sectors), while having a strong focus on innovation, female empowerment and sustainability in 5 governorates.

Activity details

Date of receipt of proposal	18-06-2023
Proposal's reference number	
Budget holder	Caïro Embassy (8251KAI)
Anonymize open data	No
Limit access	No
Consultation with Embassy / regional department / thematic department	Embassy / DDE
Related activity	RVO Orange Corners Upper Egypt

Accounting data

SAP application number	4000006841
Funds center	KAI EG Private sector development contr (1701U03020015)

Notes

Policy data

Aid modality	Project support
Technical assistance	Between 25% (inclusive) and 50% (exclusive) of the activity budget
Beneficiary location	Country
Country	Egypt
Location type	Territory
Specific location	Delta
CRS code	11120 Education facilities and training
Policy Keywords	
Refugees & host communities	No
Policy Markers	
Biodiversity	Not targeted
Climate change: adaptation	Significant
Climate change: mitigation	Significant
Desertification	Not targeted
Equality between men & women	Significant
Literacy and access to information	Principal
Market access	Principal
Private sector development	Principal
Skills development	Principal
Youth employment	Principal
Explain your choices	-The OC programme is an entrepreneurial training programme (incubation/acceleration) for young entrepreneurs, between the ages of 18 and 35, that provides young entrepreneurs with the required skills and information they need to start and/or grow their businesses. through training sessions, mentorship and networks. There is therefore a direct link to youth employment, a huge problem in Egypt, skills development, PSD and access to information. -OC ensures minimum 50% participation of women, therefore women get the same chance to benefit from the programme as the men -OC Delta focuses on 3 sectors: Climate & Water Smart Agriculture, Waste Management, and Sustainable sectors. Therefore it has a significant focus on climate adaptation and mitigation.

Notes

RW@AS : Please add the TA here, i guess there is some in this program. if you don't know, ask them . in the tile next to edit you can find the explanation on technical assistance.

not all policy markers have been completed.

Policy Appraisal

Policy relevance

What policy objectives, as set out in the annual plan, policy notes etc., will this activity contribute to?

The Orange Corners Delta project, submitted by Outreach Egypt, is to enhance the entrepreneurship ecosystem in the Delta region and empower youth to drive local economic development through entrepreneurship and MSMEs development. The project is in line with the Embassy's Annual Plan as well as the Multi-Annual Country Strategy by creating economic empowerment which is an essential tool for inclusive economic growth. Entrepreneurship and youth skills development are an essential part of the Netherlands objectives in Middle East & Africa including Egypt. Also, the project accounts for the gender and climate components and in order for the Netherlands strategy to mainstream those components on all policy levels, the project will ensure a minimum of 50% participation of women. It will also address climate adaptation by supporting businesses to become more resilient to climate change impacts in the climate vulnerable delta region as well climate mitigation by supporting start-ups/scale ups active in the sustainability/green sectors.

The Netherlands can support the emergence of a strong and vibrant private sector to productively employ this emerging generation of workers.

Outreach Egypt will support the entrepreneurial ecosystem and build on the lessons learned and experience gained from the implementation of Orange Corners Upper Egypt by providing young people of the age 18-35 that have start-ups and scale ups with incubation and acceleration programmes in the fields of Climate & Water Smart Agriculture, Waste Management, and other Sustainability sectors. The project is to take place in 5 governorates in the Delta Region (Monofiya, Dakahleya, Kafr El-Sheikh, Beheira and Alexandria).

An initial ecosystem mapping will be conducted to identify the needs for each governorates and the main stakeholders based on that each governorate will either have an incubation or acceleration process with 2 cycles a year with 10 start-ups/scale ups per cycle. Therefore, 10 cycles per year for all 5 governorates and a total of 100 start-ups per year. At the end of the duration of the project, there should be a total of 400 start-ups/scale ups.

Summary of policy relevance:

- Private Sector Development in the sectors of Climate & water Smart Agriculture, Waste Management, and Sustainability related sectors. i.e. Job creation, enhancing business climate, & working with priority sectors with a focus on Climate, and Gender. There will be a focus on start-ups with a digitalization component.
- Promoting Youth Entrepreneurship & Youth Employment. Also, there is a focus on scale ups. (Job creation, decent jobs, and Youth)
- Linkages with Dutch companies and expertise.

Rationale

What issue/problem will be addressed by the activity

Why does the activity help to address the issue/problem?

For ODA activities over EUR 250.000, please explain the Theory of Change

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Nearly 70% of the Egyptian population is under the age of 35. Many of these young people are unemployed. As the population of Egypt continues to grow rapidly, youth unemployment is an increasing socioeconomic challenge. Every year many young Egyptians are projected to join the labour force. Absorbing these new entrants into the labour market will be a challenge and definitely very difficult for the government on its own, whilst the private sector is the engine to any economy. However, this also creates a tremendous opportunity for faster growth. In addition, over the past decades, the private sector in Egypt has been less dynamic and outward-oriented than in peer countries, with a small share of firms able to compete outside the domestic market.

The Netherlands can support the emergence of a strong and vibrant private sector to productively employ this emerging generation of workers.

There are a variety of factors contributing to labour market pressures: weak educational systems, lack of labour market planning resources and a mismatch of expectations between educated job seekers and the prestige of available jobs. Under the right circumstances, Egypt's large, working-age population could propel the country forward. But without the right investments in youth and education, as well as opportunities for suitable employment, Egypt's economic future will be limited.

MSMEs are likely to face similar challenges that limit their start-ups such as identifying demand opportunities, finding the right customers or customers at all, devolving business linkages, adapting products and services to meet business requirements, access to raw material, supplies & equipment, technical, legal, managerial and financial problems or challenges. Women business owners are not affected in the same way as men business owners by these challenges since they often do not operate in the same sectors or location nor have equal access to the resources or marketing outlets. The challenges mainly faced by women in the labour force is the lack of pre-start experience and skill development as well as start-up and business growth challenges, such as

access to finance, a suitable location, getting customers, transportation, access to women tailored business development services and incubation programs and in many cases the reach for such programs in rural areas are very limited.
The Nile Delta has always played a crucial role in Egypt's economy, accounting today for more than half of the county's economic activity in agriculture, industry and fisheries and contributing to about 20 percent to national GDP. Agriculture is a major component of the Egyptian economy, contributing 11.3 percent of the country's gross domestic product in Egypt. The agriculture sector in the Delta region, particularly small scale farmers, are most vulnerable to increasing climate change impacts such as decreasing water & soil quality and increasing droughts etc.
In addition to agriculture, the project also focuses on other sustainability sectors such as the waste management, green & renewable energy, water conservation and energy efficiency as well as food security which are also directly related to climate change impacts, adaptation & mitigation.
Taking all the above factors into consideration in addition to the demand for such entrepreneurial programs addressing Egypt's employment challenges and lack of decent work opportunities for youth in the Delta region in addition to addressing climate mitigation & adaptation, Outreach's proposed project provides those young business owners with incubators and accelerators in the region a boost to local economic development and entrepreneurship with sustainability solutions.

Theory of Change:

The Orange Corners Incubation and Acceleration Component supports youth and entrepreneurs with trainings, mentorship, business linkages, networks, access to funding, and facilities to start and grow businesses.
The Orange Corners contributes to entrepreneurship knowledge and awareness. It also promotes the development of entrepreneurial spirits and skills, especially among young people.
The Orange Corners contributes to sustainable and inclusive economic growth and decent work.
Impact of Orange Corners Delta (long term outcomes)

- Supporting inclusive entrepreneurship at the individual level.
- Increased capacity of entrepreneurs to sustain flourishing businesses.
- Supporting inclusive entrepreneurship at the ecosystem level.
- Increased inclusivity of entrepreneurial ecosystems and removing barriers for entrepreneurs to access ecosystem support.

Short term Outcomes:

- Increased capacity of entrepreneurs
- Increased number of new ventures launched
- Increased survival rate of ventures
- Increased annual revenue growth of ventures
- Increased employee growth of ventures

The OC Delta theory of change activities and outcomes:, will aim at:

- Community building through a personal and professional network
- Fostering changemaker mindset through solutions to local challenges
- Incubation and acceleration for entrepreneurial and innovation opportunities for job creations, youth employment
- Financial sector engagement for access to finance
- Women empowerment through gender equality and gender mainstreaming in project design and implementation phases
- Private sector engagement for financial and in-kind contribution to support the programme and young entrepreneurs.

Contextual analysis

Who are the other main stakeholders?
To what extent have stakeholders been involved in formulating the proposal?
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Egypt is currently going through a very critical time mainly because of the dire economic situation that has directly affected every household, dramatically raised the cost of living and negatively affected many sectors. This also led to broad public dissatisfaction and questioning of the government's public spending schemes and the fancy projects implemented by the government, especially the New Administrative Capital and its components. This must always be taken into consideration for future planning in case the public discontent reaches the state of unrest.
On the other hand, civic space is decreasing, especially for organisations that are not able to register under the new NGO law. Organisations working on sensitive topics and who are registered under the NGO law may face more difficulty in receiving funding from foreign embassies. While the deadline for registration was set for April 2023, it is still unclear what effects this new law will have in practice.
Furthermore, after COVID-19 and the Russian war against Ukraine, Egypt is currently facing increased pressure on its external position. This is due to high imports, lower tourist revenues and massive capital outflows. The country has exhausted almost all external funding options, leaving it vulnerable to shocks. The large presence of the state and military-linked actors in the economy will continue to weigh on private sector development. The materialization of these risks would weaken the currency more than we are currently expecting, which will exacerbate inflationary pressures, increase political risks and further slow economic activity.

This might exacerbate corruption on different levels, despite digitization efforts seeking to control petty crimes and corruption. In 2022 Egypt ranked nr 130 (down from 105) on Transparancy International's Corruption Perception index with a score of 30 out of 100. While this is mid range of 180 evaluated countries, it must be recognized that of the 31 countries in 2023 (up from 26) which receive funds from the Thematic Budgets 15 score below Egypt. And with decreasing civic space and absence of transparency no data is available to confirm whether corruption is on the rise or not.
Nevertheless, the reasons to keep supporting Egypt through a lesser democratic and a dire economic period should be found in the importance of the country, given the huge population (just over 100 mln) on the doorstep of Europe. The country is simply too big to fail and we should make an effort to support it in its development.
The risk assessment above is performed and ranked by the Embassy. The risks related to this project are believed to be acceptable and appropriate mitigating measures are defined.
Who is/are the target group(s) and why?
Orange Corners Delta will target startups in Climate and Water Smart Agriculture, Waste Management, as well as sustainability related startups.
The programme will target youth between the ages of 18-35, who have a developed idea, an early-stage startup or an existing business that is looking to grow and scale. The incubation will target the developed idea/early stage, and the accelerator will target scaling and growing of existing startups.
Is the intervention aimed at a specific geographical location, and if so, why?
It is targeting the Delta region where it will be implemented in 5 governorates: Monofiya, Dakahleya, Kafr El-Sheikh, Beheira and Alexandria. The Nile Delta is one of the oldest deltas with highly fertile and productive agricultural soils; it is – at the same time – one of the most extensive urban networks worldwide, housing almost 50% of the Egyptian population. An urban network with a high growth rate, corresponding to high losses of fertile agricultural soil and an overall highly fragmented landscape fabric. The Nile Delta is a complex, diverse landscape entity consisting of a lot of different and sometimes contradicting elements with complex interactions between each other and affected by various external factors.

There has been no stakeholders involved in drafting this proposal at this stage, as there will be an inception phase at the start of the project where there will be an ecosystem mapping of the Delta region to identify the different stakeholders and the potential areas of collaboration.

Added value
What is the added value of the Dutch government being involved in relation to other donors, the EU, NGOs and local authorities?
The Dutch development policy still sees development cooperation as necessary. However, with the new policy of combining Aid and trade, this modality could benefit this country and this project from the proven Dutch expertise in the targeted sectors under the programme.
Are the recipients making an own contribution or co-participating in the activity, and if so, to what extent?
The recipients are not making financial contribution in the activity. However, the recipient is the implementing party of the project and is heavily and fully involved in the implementation of the project.

Lessons learned
What lessons learned (from previous or comparable activities, published evaluations, relevant publications) will be addressed by the activity?
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Orange Corners was over the past 2 years implemented in both Cairo and Upper Egypt (centrally funded and managed by RVO). A decision based on the embassy priorities as well as the private sector partner was to finalize the Cairo program and expand further within Upper Egypt for greater impact. The current project is not a second phase, but rather an expansion of the program due to its success in a different region.
However, below are the main conclusions of evaluation and lessons learned in the Programme implemented in Upper Egypt, targeting Assiut and surrounding cities, which reached up to 20 start-ups per cycle:

- The main ecosystem is in Greater Cairo, and there are minimum opportunities for youth outside of Greater Cairo
- There are great opportunities to kick off programs for youth and support start-ups that are outside of Greater Cairo
- The private sector is interested to support programs that are led outside of Greater Cairo to achieve real impact on targeted communities
- Start-ups mainly in agriculture and waste management have business opportunities to start, grow and create impact (as the main agriculture land is in Upper Egypt and Delta)

Durability
How will the results of the activity be sustained after its end date? What is the exit-strategy?
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One of the endeavours that this project seeks is private partner engagement. Outreach will promote the project among private sector companies from their network.

Outreach has a strong network of private sector companies who can support the program in the target sectors: Climate & Water Smart Agriculture, waste management and sustainability related sectors.
This partnership aims at the continuity and sustainability of the Project after the four years.

Gender

Does the proposal include a gender analysis? If yes, what are the main outcomes? If no, why not?
Does the proposal justify the target group's gender-specific interests and needs (and why)? Please explain.
Have women and young people been included in the stakeholder analysis? Please explain.
-->
Outreach will follow the gender mainstreaming checklist sent to them by EKN to ensure that the programme and its activities are adhering to the requirements.
Gender mainstreaming is taken into consideration at the planning and implementation level. It is planned to have at least 50% females in the incubation/acceleration programme. Also, female staff and experts are included in the plan. And finally, the programme management at Outreach Egypt is also taking into consideration the gender mainstreaming.
Some of the topics that are relevant to gender mainstreaming are:
At design and implementation level:

- a gender analysis should be conducted
- specific constraints, barriers and/or opportunities for women, men, girls and boys especially from different social, economic or age groups related to the programme goals and activities should be taken into consideration
- lessons from related programmes or synergies with other programmes have been addressed

At monitoring & evaluation level:

- indicators should be reported on in a disaggregated way
- gender activities and components progress as planned
- measures are in place to ensure the active participation of women
- information should be retrieved on how supportive the program was to facilitate the participation in the program by all stakeholders (including women and girls)
- Has the perception of women/girls, boys and men (norms, stereotypes and values) been at all altered during the course of this program?

Also, Outreach will take note if any gender issues arise that were not identified at the program design stage, and suggest how can they be addressed.

Climate change

Does the proposal include an analysis of the possible effects of climate change on the activity or its results?
Does the proposal include any interventions to combat these effects (adaptation/mitigation)?
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The project focuses on the Delta region, which is a highly vulnerable area to climate change impacts. Building the capacity of start-ups/businesses operating in the Delta particularly in the agricultural field increases their ability to cope with climate induced impacts, such as decreasing water quality and availability, heat waves and soil degradation etc. resulting in lowers yields.
Training young entrepreneurs to lead more sustainable and innovative businesses and equipping them with technical and business know-how, helps them develop business models and supply chains that are more resilient against climate challenges and related disruptions.
The project targets businesses active in climate and sustainability related sectors, such as climate and water smart agriculture, waste management and renewables and energy efficiency, which directly address climate adaptation and mitigation. In this way the project not only supports the growth of these climate-smart businesses, but also incentivizes them to act as key market champions in these fields.

Cooperation, harmonisation and alignment

Does the activity involve cooperation with Dutch organisations, the EU or other donors (including delegated cooperation), local organisations or other parties?
How does the activity contribute to harmonisation and/or multi-donor financing?
What is the degree of (policy and financial) alignment?
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Orange Corners is an initiative of the Ministry of Foreign Affairs of the Netherlands that provides young entrepreneurs across Africa, Asia and the Middle East with training, mentorship, network, funding and facilities to start and grow their businesses. It supports innovative solutions to local challenges that contribute to the UN Sustainable Development Goals. This programme is usually centrally funded and managed by RVO. In Egypt, Orange Corners Upper Egypt is currently being implemented and due to its success is continuing in a second phase. It is centrally funded and managed by RVO in partnership with EKN. in light of its success, the decision has been taken to expand Orange Corners in a different region for more impact and under the same brand. OC Delta will be funded through the PSD delegated budget. It will be implemented under the OC brand and therefore the same

framework will be ensured. EKN and RVO will also be in touch in light of the programme to ensure alignments and harmonisation of the programme.
Through the Orange Corners Delta, the project management of Outreach will work closely with the team from EKN to ensure the enforcement of the Climate and Water Smart Agriculture (CaWSA) combi-track during implementation.
This track works towards a resilient, future-proof farming system in Egypt, in which farmers, youth and women in particular, thrive.
In coordination with the EKN, Outreach will focus on linking Egyptian startups and businesses, Dutch, and international companies, entrepreneurs and institutes fostering innovation, entrepreneurship and evidence-based policy making in the area of climate and water smart agriculture.
Combi-track
The primary objective is to support the transition to future-proof farming & water management in open field horti-/agriculture. An integration of crops such as onions and potatoes, and the use of agri-food waste as organic fertilizer (carbon farming) will be the basis for sustainable cropping and circular agriculture. This is an area in which the Netherlands in particular has relevant technology and expertise.
The second objective is to introduce climate and water smart protected cultivation (greenhouse horticulture), particularly related to tomatoes and soft fruit linked to the formation of a cluster of Dutch companies working towards a new Partners for International Business (PIB). Furthermore, promoting energy efficient post-harvest cool-chain logistic solutions supporting farmers, will support sustainable and inclusive agribusiness in both open field and protected cultivation.
Intervention Logic: To create impact on the CaWSA combi-track objective – to support the transition to future-proof farming & water management (CaWSA) in horti-/ agriculture – it is important to change the performance of SME farmers and SME service providers. This can be done by trade, co-investment and exchange between Dutch companies and SME farmers and SME service providers. This track aims to identify, incubate and accelerate business cases connecting Dutch and Egyptian agribusiness. As such the business cases will be made investment ready for upscaling and knowledge will be exchanged for out-scaling. In the process existing agribusiness, consumers will see and believe the opportunities of CaWSA thus contributing to deep-scaling. This will be achieved through technical sessions, field visits, and study tour.

Digitalisation

Have proposed digital technologies been developed or chosen in collaboration with end-users?
Does the proposal include an analysis of the local digital ecosystem?
Is data security guaranteed?
Are digital solutions locally sustainable/relevant?
Is duplication avoided?
---->
Business incubators and accelerators play an important role in the entrepreneurial ecosystems of countries, particularly in stimulating the start-up and growth potential of promising ventures, their launch into the marketplace and their chances of success.
Orange Corners Delta will embark on digitalisation opportunities to support startups with digital transformation within their business model.
As a crosscutting objective, digitalisation will be one of the objectives where the programme will raise awareness on its importance, and support startups with the potential into digital transformation. This will depend on the startups selected for each round and according a tailored approach will be implemented.

Additional remarks (if applicable)

Notes
Please answer the following:
In addition to agriculture, the project also focuses on other sustainability sectors such as the waste management, green & renewable energy, water conservation and energy efficiency as well as food security which are also directly related to climate change impacts, adaptation & mitigation.
I get the feeling that the project tries to connect rather a lot/too many buzzwords? Perhaps more focus would be good.
The project focuses on 3 topic CWSA, waste management, and sustainability sectors (this also for OC UE as well) but based on the embassy priority sectors and indication of focus areas relevant to the combi track as well. of course with a focus on youth and women.
the text above does not reflect only what the project proposal entails but also our input and analysis (Donia as well) to make this a climate significant project with the rationale behind it and the need for it.
- a personal and professional network - Whose personal network? The founders personal network as they are highly connected within the private sector community. Do you prefer if i elaborate on that in the text? or leave it as is? or remove the word personal if you think it is not neccessary in the text.
- To what extent have stakeholders been involved in formulating the proposal? Answered it and incorporated it in the text above

- Are the recipients making an own contribution or co-participating in the activity, and if so, to what extent? Answered in the text above.

Why is digitalisation suddenly in a different letter type and not much elaborated?
Not sure what happened with the font, fixed it. The awareness that will be raised and the support given to startups will depend on the potential of startups selected into digital transformation. and therefore, for each round and according to the need a tailored approach will be implemented. (added it to the text above).
WHat happened to the GROW idea? added it under the results. It is important to realise that this is an activity by outreach that is not funded by us, but rather a platform created by the implementing organisation to attract investors, create business linkages, and marketing opportunities to both the startups of UE and Delta.

Results

- What are the main OUTPUTS (services and products) that will be delivered through the activity? Describe briefly.
- What are the main OUTCOMES (changes and effects for the target groups) that will be achieved through the activity? Describe briefly.
- For the OUTPUTS and OUTCOMES mentioned above (or add snapshot from results application):
  - Specify the indicators if agreed upon with the contract party.
  - Specify the baseline values and targets if applicable.
- What method will be used to gather and monitor the data?
- Record the following in the **results application**:
  - the thematic results frameworks that apply to this activity;
  - the relevant indicators (including baseline values and targets if applicable).
- Have these results frameworks been communicated with the contract party?
- Do the indicators correspond to one or more of the 17 indicators on which the ministry reports to the Dutch parliament? If not, why?

A screen shot of the result app was added.
-->
At inception phase, an ecosystem mapping will be conducted in the identified governorates to have a better and full understanding of the ecosystem in each of the identified target area.
The mapping will also shed light on opportunities and challenges in each governorate to be able to design an incubation/acceleration based on the needs.
The outputs of the mapping will be:
Ø Find out which governorates will be an incubation programme, and which ones will be an accelerator
Ø Identify potential community partners
Ø Identify relevant stakeholders who can support the programme
Ø Find out private sector companies operating in the regions for synergies and partnerships
Ø Identify possible locations for the workspace of Orange Corners Delta in each of the targeted areas for visibility and accessibility

Outcomes & Outputs of Key activities

Activity/Phase	Outcome	Output
Ecosystem Mapping	Conduct meetings and interviews with relevant stakeholders in the 5 governorates	1. Report, SWOT Analysis, Recommendation 2. Identified location of OC workspace
Call for Application	Total of 40 calls for applications	Selection of 10 startups per gov per cycle (total 400 per 4 years)
Incubation/Acceleration Programme	Per cycle: Bootcamp, Needs Assessment Training sessions ; special workshops, technical workshops, mentorships and coaching, graduation and business development services	400 trained entrepreneurs
Alumni Activity	Business development and business linkages to graduated startups	At least 50% are linked to marketing opportunities and investment opportunities
Study tour	2 study tours, bringing Dutch experts to Egypt	Knowledge transfer and technical assistance in focusing on circularity and CaWSAs
Marketing & Visibility	Creation of social media pages for OC Delta	Increased visibility of OC and NL support programme in the Delta region
	Design and production of information and marketing material	Increased number of followers on social media platforms

MEL	Tracking progress of startups prior and post programme through monitoring and evaluation surveys	Reporting with facts and figures on jobs created and revenue increase
Private Partner Engagement	Networking events, meetings and parentship proposal development	At least 2-3 partners to contribute with financial and in-kind contribution

In 2023, Outreach Egypt launched the Grow activity within Orange Corners **Upper Egypt**. It is an activity that is designed and implemented **by Outreach Egypt** and powered by Orange Corners. The Grow activity is an outcome of Orange Corners Upper Egypt incubation program, where it provides a platform for access to finance to startups, to seek investment and financial support to grow their startups, after graduating from the incubation program. this activity is not only limited to access to finance, but also business linkages, linkages to investors, and marketing opportunities.
Outreach aims to roll out Grow through Orange Corners in Delta region as well to support the startups and businesses with access to finance for scaling, creating jobs and reaching financial sustainability.
Outreach Egypt has certified M&E specialists. They develop tools to include relevant key performance indicators (KPIs) at output, engagement, knowledge/skills/aspiration/attitude (KASA) and behavioural levels.
Their tools, M&E and knowledge management will allow them to develop beneficiary databases
Below is a table of common indicators that are used for M&E for entrepreneurship programs. The indicators and results will be tailored according to the nature of the target groups and expected outputs. This is going to be one of the deliverables in the inception report.

Result	**Result level**	**Indicator**
Young entrepreneurs are trained	Output	Number of trained young entrepreneurs (split male/female)
Youth ventures have access to a network of professionals and business linkages Entrepreneurs have increased business knowledge and mindset	Output	% of entrepreneurs that has increased network access. % of entrepreneurs that has increased access to a network
	Outcome	% Increase in skills and mindset according to test (split male/female) % of entrepreneurs that indicates to have gained skills % of entrepreneurs that indicates to have an improved mindset
Entrepreneurs have a relationship with their mentor that is valuable for their business growth	Outcome	% of entrepreneurs who indicated that their mentor is valuable for business growth
Young entrepreneurs leverage their network for business growth. Entrepreneurs are running innovative and growing ventures	Outcome	% of entrepreneurs that leverages network for business Growth # Number of partnerships % increase in monthly turnover # Number of jobs created for women/men
Young professionals and entrepreneurs learn from experienced business(wo)men.	Output	# Number of inspirational talks and sessions given # Number of attendees
Young people discover and learn about entrepreneurship	Output	# Number of outreach events # Number of attendees at outreach events. # Number of workshops given # Number of attendees at workshops
(Young) professionals and entrepreneurs gain business knowledge and a business network	Outcome	% of attendees that finds that events provide valuable knowledge. % of attendees that finds that events are good opportunity to network.
Young people aspire to become entrepreneurs or work	Outcome	% of workshop attendees that aspires to be an entrepreneur
Young people aspire to become entrepreneurs or work in ventures and are gaining the skills to do so	Outcome	% of workshop attendees that aspires to be an entrepreneur % of workshop attendees that finds that workshop provides

Yes, they correspond to the following indicatiors on which the ministry report on:

- Methodological note 1: Strengthened Entrepreneurship.
  Number of Companies with a supported plan to invest, trade or provide services.
- Methodological note 2: Employment.
  Number of Direct jobs supported.
- Methodological note 16: Income generation.
  Number of people assisted to develop economic income generating activities.
- Methodological note 13. Gender Equality.
  Number of demonstrable contributions to women's rights and gender equality by public, civic and private sector institutions.

Notes

Note by Aziza: Result Application has been filled, unable to screen shot them in one image.
What is the third result? the space there is also for the second result. meaning that the second result has both output and outcme. but in this application it is very difficult to merge cells and make it as one.
How come the additional element of "GROW" is not mentioned until now? added above

Implementing Organisation(s)

Selection of implementing organisation(s)

- Why has/have the implementing organisation(s) been chosen?
- Describe the implementing organisation(s).

Outreach Egypt has been the implementing partner for Orange Corners Upper Egypt and has been doing a successful job implementing the programme and achieving its desired goals. They managed to create a visibility for the program with different stakeholders such as the Ministry of International Cooperation (MoIC) and different private sector companies in addition to onboarding new private sector partners and ensuring the continuity of an existing one. Orange Corners Upper Egypt has been featured 2 years in a row in MoIC's report.

Outreach Egypt consultancy for development is a company established in in Cairo in 2009, and is co-founded and managed by women, who have a strong belief that the private sector has a significant role in social and economic development, as well as inclusive growth.

Outreach Egypt is a leading company in social development and has implemented 50+ projects addressing issues among which are employment, agriculture, entrepreneurship, financial inclusion, women empowerment, health, education, and energy and climate change, among others. Outreach has a longstanding experience in project design and program management.

Outreach Egypt has worked with international organizations, and donors including UNIDO, UNFPA, GIZ, ILO, IOM, UN-Habitat, UN-Women, AFD, EUD, RVO, SDC.

Outreach has worked closely with project partners and stakeholders form national and local authorities, such as Ministry of Environment, Ministry of Trade & Investment, Ministry of Agriculture & Land Reclamation, Ministry of Health, Ministry of Education, Ministry of Foreign Affairs, Ministry of Planning and Economic Development, and other public organizations such as the General Authority for Physical Planning, Social Fund for Development (MSMEDA), Federation of Egyptian Industries, Industrial Modernization Center (IMC), Industrial Development Agency, National Council for Women, National Council for Childhood and Motherhood.

Their projects reach targeted geographical areas of Egypt including: the region of Upper Egypt, the region of Delta, the Oases of Siwa, and Bahaerya and the Western Desert.

Experience in Entrepreneurship, SMEs Business Support (Incubation & Acceleration)

In 2011, Outreach Egypt launched the Entrepreneurs Hub as a program to support young aspiring entrepreneurs with social innovation, creative industries, and business development services and support.

In 2014, Outreach Egypt expanded the support and launched the Social Innovation Hub to support innovative and creative startups who are addressing social, economic, and environmental issues, and are focusing on the sustainable development goals.

And in 2014, Outreach Egypt was the 1st Egyptian company to be awarded the "**Social Innovation Award**" at the International Women's Day in The Hague, Holland, for the social development projects and initiatives designed and implemented by Outreach Egypt. The award was received **The Women's Businesses Initiative International (WBII)** in the Netherlands.

In 2020, Outreach Egypt registered a branch in Assiut, to serve the Upper Egypt region, focusing on entrepreneurship with a special interest in promoting female entrepreneurship, and youth employment.

And in 2023 Outreach Egypt registered another branch in Consoleya downtown Cairo and launched Grow-Partnership of Development as an initiate to empower startups in Upper and Rural Egypt with access to finance, business linkages and partnerships.

Below is a list of Entrepreneurship programs implemented by Outreach Egypt

Orange Corners – Upper Egypt (Embassy of Kingdom of the Netherlands): a three-year incubation program in Assiut for youth ages 15-35, focusing on youth and women empowerment and employment.

Craft Pioneers, Upper Egypt – Promotion of Creative Industries Sector in Egypt (GIZ): San'a final phase was in Assiut, the program supports with trainings, mentorship and business development, as well as market linkages.

Move It Forward, Digital Leadership Institute (DLI): project-driven entrepreneurship event for women of all skill levels helping them to take up digital entrepreneurship.

Promotion of Creative Industries in Egypt, Incubation Program for Craft Pioneers (GIZ): a sector-focused incubation program supporting creative industries in Cairo and Delta.

Promotion of Small and Medium Enterprises: Scaling Inclusive Manufacturing Businesses (Takamol) (GIZ): in partnership with Impact Collective. This program aims at providing one-to-one expertise and advisory for companies at growth stage to grow and scale.

As for overall experience in the targeted governorates, as well as communication and outreach campaign, and supporting MSMEs with a focus on youth and women, we have implemented the below projects:

Support Agricultural Small & Medium Enterprises Project (SASME) – Ministry of Agriculture & Land Reclamation (EU and AFD): activities of this project were implemented in Assiut, Beheira and Alexandria to provide access to finance to small holder farmers, as well as technical assistance to animal production and marine aquacultures.

National Awareness Campaign to Combat Irregular Migration (IOM): Design and implement a community engagement campaign targeting children and youth in Delta region to raise awareness on the risks of irregular migration and promote positive life alternatives.
Community Engagement Campaign in Idku, BG Egypt: this project was implemented in Idku, Beheira as a community relations campaign to provide income generating opportunities for the locals of Idku, focusing on agriculture and women.
Improving the Peanuts Value Chain, Beheira (Rice Mart and SDC), the activities of this project takes place in Hosh Eissa village in Behiral working with SMEs in growing peanuts and post production.
Market and Value Chain Assessment, She Feeds the World (CARE Egypt & PepsiCo): the activities of this Project were implemented in Beheira, Giza, Beni Sueif and Minya Governorates aiming at increasing the economic resilience of impoverished men and women and improving the food security and nutritional wellbeing of 10,000 small-scale producer households.
Community Outreach Programme on the Risks of Irregular Migration and Positive Life Alternatives (IOM) Outreach Egypt designed and implemented awareness raising activities in the six highest migrant sending governorates of Egypt: Kafr El Sheikh, Beheira, Dakahlia, Gharebya, Fayoum and Assiut
Rolling Out of Social Norms Manual, UNFPA: series of training sessions for CSOs, NGOs, Y-PEER in Alexandria, Upper Egypt and Delta as well as in Cairo for a regional level to raise awareness on FGM, and how to address the issue through understanding social norms.
Promotion of Blue collar Jobs, GIZ : Deign and implementation of activities as part of a National Campaign to promote the attractiveness of blue collar jobs among youth.
Community Strategy & Community Engagement, for General Authority of Physical Planning, Cairo 2023, UNDP Design and develop a community engagement strategy to be able to raise awareness on Cairo 2030 planning.

Capacity assessment

- Has an up-to-date capacity assessment (ORIA, PARTOS ISO-9001 certification, Scorecard) of the implementing organisation been carried out (include the date)?
    - If yes: what were the main conclusions? Has there been any follow-up? (Note: ORIA is mandatory for commitments over EUR 1.000.000)
    - If no, please answer the questions below:
        - In which way does the organisation convincingly demonstrate relevant experience and successes in terms of expertise and effectiveness, evaluation and learning capacity, transparency, accountability and public support, knowledge of the country context, inclusive approach and sustainability?
        - Is there an annual report audited by an external and independent auditor? Determine whether there are points of attention which could affect the results and explain.
        - If the organisation is acting as an intermediary (i.e. channelling the funds to other implementing partners), how has supervision been arranged and what are the individual roles of the parties concerned? Stay alert to the ‘accountability gap'. Also describe how the organisation selects its implementing partners.

An ORIA assessment has been carried out and within the ORIA a capacity assessment of satisfactory of the organisation has been concluded. Managing organisation has been evaluated as sufficient.

Integrity assessment

- Have the organisation's integrity policy and associated procedures and accountability regarding inappropriate behaviour been assessed? If not, carry out the assessment yourself using the source documentation and record the outcome of the assessment. In so doing, establish whether:
    - the organisation has a policy in place (code of conduct) whereby staff can be held to account regarding certain behaviours;
    - the organisation has a channel for reporting incidents, such as an integrity adviser;
    - the organisation has whistleblower regulations in place;
    - the organisation reports on incidents in its social annual report, for example.

  If an organisation has not embedded the aforementioned safeguards into its working practices, discuss these issues with the organisation. Set out the outcomes of the discussion, along with key points that should be included in the contractual agreements. Finally, draw a conclusion as to why funding the activity, with the above safeguards in place, is justified.

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An ORIA assessment has been carried out. The requested documentation has been submitted. The integrity assessment under the ORIA has been assessed as highly satisfactory. Managing organisation has been evaluated as sufficient.

Notes
"Managing organisation have been evaluated as sufficient."
I noticed quite some spelling errors in the document. Please perform a spelling- and grammar check.

Make sure you put singular to singular verbs and plural to plural.
This document does not allow for spellcheck. therefore after finishing will run one seperatly on word document to avoid duplication.

Risks

Contextual risks

Identification	Risk (description)	Probability of Risk occuring (Low/Medium/High + explanation)	Potential Impact on outputs of activity (Low/Medium/High + explanation)	Mitigating measures and residual risk (incl. appreciation)
Security Clearance	In order to implement projects in Egypt, especially in rural areas, security clearances are required from several authorities.	Low. Orange Corners Upper Egypt has obtained clearances at the start in 2020 as well as clearances for the extension year. The government has become familiar with the OC brand and its activity especially that the programme is currently under the auspices of the Ministry of International Cooperation	High, implementation of the project could not proceed without security clearances.	Include the Delta region activity with the Upper Egypt security clearance also as per the Ministry's suggestion.
Inflation	Egypt has been currently facing a series of currency devaluations due the dire economic situation which has lead to a tremendous increase in prices.	High. An expected devaluation of the EGP to take place by end of year 2023. Continuous price increases are taking place.	Low/Medium. The budget is accounted for in Euros. That should provide some relief for the devaluation and inflation to a certain extent.	In addition, it is accounted for in the budget through the contingency budget line.

Programme risks

Identification	Risk (description)	Probability of Risk occuring (Low/Medium/High + explanation)	Potential Impact on outputs of activity (Low/Medium/High + explanation)	Mitigating measures and residual risk (incl. appreciation)
Expectation of Youth and startups for access to funds and finance	Youth and startups could expect access to funds through these type of programmes.	Medium. Youth and Startups when they join incubation and acceleration programmes most likely expect that through these training they will have access to funds.	Medium, it could effect their commitment to the programme.	Integrating one of the programs "Grow" to provide a platform for access to finance and investment.
Applications received from outside of target geographical areas	The programme is called Orange Corners Delta, which could attract participants from the broader Delta region outside of the targeted cities.	Medium.	None. It will not affect the output of the activities but it could lead to disappointment of young people applying from outside of the targeted cities. (This is a lesson learnt from OC Upper Egypt).	State clearly in all documentation to which geographical area the project limits itself. In addition: Some community events that take place across the Delta region do focus on broader community building and awareness raising.
Long project duration	A long presence in a location ensures sustainability and continuity but, especially in	Medium. This could occur due the nature of the lack of availability of services and a support system in underserved areas	None. It will not affect the output of activites.	Well defined and controlled project management, well

Identification	Risk (description)	Probability of Risk occuring (Low/Medium/High + explanation)	Potential Impact on outputs of activity (Low/Medium/High + explanation)	Mitigating measures and residual risk (incl. appreciation)
	underserved areas, people might have a sense of entiletement and expectations of the organisation that goes beyond the programme.			defined project planning.
Growing Alumni community with requests post-graduation	As experience with the programme rolled out in Upper Egypt shows, a growing number of alumni, will lead to an increased number of requests for post grads.	Medium. In rural areas there is a lack of supporting organisations and systems which will lead to alumni graduates of the programme to have additional requests.	None, the outcomes of the activity itself will not be effected.	Assign a team member to lead the Alumni community relations to manage, track and follow up on the individual requests

Organisational risks

	Identification	Risk (description)	Probability of Risk occuring (Low/Medium/High + explanation)	Potential Impact on outputs of activity (Low/Medium/High + explanation)	Mitigating measures and residual risk (incl. appreciation)
Monitoring and evaluation	Lack of solid M&E framework	Not knowing what the outcome of the project will be.	Low. The organisation has built up an adequate experience in similar activities.	Medium.	Outreach has expertise in monitoring and evaluating projects. They are familiar with the M&E framwork by RVO for Orange Corners and have been abiding by it successfully.

	Identification	Risk (description)	Probability of Risk occuring (Low/Medium/High + explanation)	Potential Impact on outputs of activity (Low/Medium/High + explanation)	Mitigating measures and residual risk (incl. appreciation)
Financial and administrative management	Lack of clear financial management policies and regulations	Unknown whether financial management is providing sound information.	Medium, the organization has built up some experience but does not yet have a large portfolio of activities of this size.	Medium	A clear management structure for the project has been elaborated in the proposal. Regular follow-up will take place with different employees as well.
Quantity and quality of capacity available for the activity	Lack of good administration (Capacity) due to size of area	High administrative work on company (recruitment, procurement, end of year reviews, and appraisals) for the higher team in different governorates	High, as every (5) governorate will need a different project manager and other staff.	Low, the company has presented a clear management structure.	The company presented a detailed management and operation manual that sets guidelines for hiring and procurment. In addition they do horizontal hiring.

Risk of fraud and corruption

	Identification	Risk (description)	Probability of Risk occuring (Low/Medium/High + explanation)	Potential Impact on outputs of activity (Low/Medium/High + explanation)	Mitigating measures and residual risk (incl. appreciation)
In country of implementation	Corruption among government institutions	Corruption among government institutions	Low, no money flows foreseen through or to government	Low. Government can still delay processes but not on a large scale.	Governmental institu-tions will not receive any cash payment
In programme	The fraudwise sensitive items in the budget are the event organisations and related travel ex-penses	Medium While the organization has the fraud policies etc in place, Egypt scores at 105 place in Transparency Int.'s Corruption Perception index	Medium	Low The effects on the results would be low.	Request further clarification on the travel policy Monitor closely the management of the events organized, in cooperation with Sr Financial Advisor

	Identification	Risk (description)	Probability of Risk occuring (Low/Medium/High + explanation)	Potential Impact on outputs of activity (Low/Medium/High + explanation)	Mitigating measures and residual risk (incl. appreciation)
Within implementing organisation(s)	Organisation's anti-fraud and anti-corruption policy		Low	High	Outreach has an anti-fraud policy in place. Regular follow up will take place with different employees as well.

Additional remarks (if applicable):

State aid risk

Questions (mandatory)	Answers (Yes/No, include explanation)
Is there an intention to support a profit-oriented entity? * If yes, please continue with the questions below. * If no, please continue with the questions below if the contract party is NOT a multilateral organization and if at least EUR 250.000 (or the equivalent in foreign currency) of the Dutch support is spent in the European Union. In all other cases, the risk analysis is concluded.	Yes.
Is the contract party engaged in economic activities, i.e. does the contract party offer goods or services that are available on a market? Motivate your choice and include a brief description of the activities in the explanation. *Note: non-profit organisations can also be engaged in economic activities.*	They are a consultancy company that offers project management services in different sectors.
Does the support give the contract partner an advantage which it would not have obtained under normal market conditions? Motivate your choice. *Note: if the contract is awarded through competitive, transparent, non-discriminatory and unconditional tenders, this question can be answered with no. A grant or contribution by definition confers an economic advantage which is not in line with normal market conditions.*	EKN received 4 PSD proposals and that were reviewed and two were shortlisted amongst them OC Delta.
Is the advantage selective? Motivate your choice. *Note: Selective means that a small group of organisations or a single organisation enjoys an advantage.*	No
Will the advantage distort or potentially distort competition on the EU internal market and may it affect trade between EU member states on the internal market? Motivate your choice. *Note: Aid to entities that are not established in the EU internal market and that only carry out activities at local level is not considered to distort competition in the internal market or affect trade between member states of the European Union.*	No. It is an activity in Egypt by a local company.

If you answered 'yes' to one of the questions above, contact DJZ/ER for advice.

Notes

LZ:

Programme risk 2: I don't think implementing additional activities is an answer. I think you should clearly identify your scope anything outside it we can't do.

None. It will not affect the output of the activities. but rather the credibility to the participants from the region. Since the programme will be branded as Delta but not be in all delta regions, applications from startups outide the targeted cities might apply to the program".

That means that people from all over the Delta region will apply since its named and branded as Delta thinking it in their area. and the programme will only operate in 5 governorates. Which is a challenge that has been experienced in Upper Egypt.

I do not understand this answer. MJ -> AS/LZ: Text updated and reflected properly in the Bemo.
MJ -> AS: Under inflation, I have changed contingency challenge to contingency budget line.
from RW : not clear if those questions have been answered not, please double check. MJ -> all: questions resolved.

Monitoring and evaluation

Monitoring

- Specify what reporting information is required for this activity, based on the activity analysis decision tree (see Help).

Include the following elements:

- Planning versus realisation: tracking progress against predetermined objectives as laid out in the project proposal.
- Performance and quality: checking relevance and appropriateness of the implementing organisation's performance based on key assumptions in the proposal and the outcomes of the risk analysis.

Pay attention to the method and frequency of monitoring and describe the roles and responsibilities. For further information, see Help.

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Type	Any specific requirements*	Period	Submission
Annual plan	for the first year the proposal will be used. for the following years an annual plan including budget	01-01-2024 - 31-12-2024 01-01-2025 - 31-12-2025 01-01-2026 - 31-12-2026 01-01-2027 - 31-12-2027	first year on base of proposal, subsequently every year November 1.
Narrative report** Including IATI	Last report can be aquited if it is included in the final report.	01-01-2024 - 31-12-2024 01-01-2025 - 31-12-2025 01-01-2026 - 31-12-2026 01-01-2027 - 31-12-2027	30 April 2025 30 April 2026 30 April 2027 30 April 2028
Financial report	Last report can be aquited if it is included in the final report.	01-01-2024 - 31-12-2024 01-01-2025 - 31-12-2025 01-01-2026 - 31-12-2026 01-01-2027 - 31-12-2027	30 April 2025 30 April 2026 30 April 2027 30 April 2028
Final narrative report***		01-01-2024 - 31-12-2027	30 April 2028
Final financial		01-01-2024 - 31-12-2027	30 April 2028
Audit	NA		

Evaluation report ****	NA		
Policy review	NA		
Others to be included	NA		

The Embassy will monitor through:
Annual narrative and financial reports.
Final narrative and financial report.
Follow-up meetings.
Field Visits

Evaluation

Describe whether a final evaluation and/or a mid-term review has been planned. If yes, state:

- who will commission the final evaluation and/or mid-term review (for options, see Help);
- whether the procedure and practical arrangements have been agreed on with the implementing organisation (for details, see Help).

N/A

Notes

LZ: Make sure they understand our reporting requirements including IATI.
Sure.
AS: I am not sure, how or who should fill in the reporting schedule and on what basis?
reporting is only in part two of the bemo, it does not need to here. But now you did it, so leave it there :). then you can copy past afterwards.

Finance

Budget breakdown

- Include an overview of the activity budget, including overhead costs. *see attached budget, there is no special overhead budget line.*
- Is the budget arithmetically correct? *yes*
- Are the amounts/rates in the budget acceptable? *yes*
- Briefly explain the structure of the budget. *see attachement.*
- Are overheads proportional to outputs? What is included? What is recharged? *n.a.*
- Is implementation conditional on the budget being amended in an inception phase? (Specify the requirements that the budget must satisfy and the date by which the budget must be amended) *no*
- Is the budget suitable as a management tool (linking outputs to budget)? t*he program activy part yes*

Budget has been attached. Contingency budgetline can only be used after prior permission.

Earmarking

- Is the Dutch contribution to the programme earmarked (i.e. reserved for a specific purpose)? If so, specify the reasons why. *we are the only donor, we are financing on base of approved budget.*

Prepayments

- Based on the prepayment decision tree (see Help), do the payments need to be entered as prepayments and why? In the case of a lump sum, assess this against the applicable criteria and give the reasons for your choice. *it is a prepayment ;*
- What is the maximum percentage that can be paid as prepayment, and why:*95% will be paid as prepayment, the last 5% will be on base of final reports and will be booked as lumpsum.*
- Which are the reporting obligations on the basis of which prepayments can be closed? *Prepayments will be settled on base of approved narrative and financial reports.*

Tranche	Milestone	Amount	Required documents
First Payment (25%)	January 2024	EUR 499,927	Fully Signed Contract
2nd Payment (30%)	January 2025	EUR 599,913	Liquidity Overview&Payment Request
3rd Payment (25%)	January 2026	EUR 499,928	Liquidity Overview&Payment Request
Fourth Payment (15%)	January 2027	EUR 299,957	Liquidity Overview&Payment Request
Final Payment (5%)		EUR 99,985.50	Approval of Final Reports

Total		EUR 1,999,710	

All payments will be done on base of liquidity need.

Available resources

	Foreign currency	EUR
Implementing organisation's own contribution		0
Firm commitments by other donors (for each donor)		0
Dutch contribution		1.999.710
Total available resources		1.999.710
Budget needed		1.999.710
Still to be financed		0
Soft commitments by other donors (for each donor)		0
Uncovered balance		0

- Are there any non-financial contributions relevant to implementation of the activity, such as deployment of volunteers, availability of buildings, materials, etc.? no
- If there is an uncovered balance, how will this affect implementation of the activity (e.g. proportional reduction in outputs, omission of regions) and how will this affect the decision whether to fund this activity? no

Grant with a repayment obligation, loans, equity investment or guarantee

- Does the Dutch contribution take the form of a grant with a repayment obligation, a loan, an equity investment or a guarantee (either in whole or in part)? If yes, briefly set out the consequences for accounting and how correct processing in the financial records will be ensured. n.a.
- Are there revolving funds? If yes, please explain what will happen to any residual funds, how closure will take place and which agreements should be made. n.a.

There are no grants, loans or revolving funds included in the project.

Audit opinions

- Is an audit opinion required for the activity (see Help)? Briefly explain.
- Should the audit opinion be accompanied by an additional auditor's report (for example, on the risks set out above, or on monitoring that the organisation carries out on its prepayments to other organisations)?

According to the decision tree an audit is not needed. There are no additional reasons that require an audit.

Notes

Note by Aziza: OC M&E framework to be cheked with RVO for reporting & payment

AS: we need to add the requirement to report by IATI standards in the contract and inform the organisation seperately on how to register, etc.

Commitment

Outreach Egypt Consultancy for Development

Basic

Name	Outreach Egypt Consultancy for Development 1
Status	Approved
Amount EUR	1999710
Start date	01-01-2024
End date	31-12-2027
Instrument	Contribution
Anonymize open data	No

Details

Bank details	OUTREACH EGYPT CONSULTANCY FOR DEVELOPMENT EG6100250057000000057015604111
Policy framework	Private Sector Development
Payment conditions	Payment will be done on base of liquidity need of maximum 12 months and progress of the activity (on base of reports and field visits).
Routing	n.a.
Date of approval waiver	
Annexes	
External identification	
Prepayment	Yes

Correspondence

Language of correspondence	English
Name of contact person	Dalia El Nazer
Email of contact person	delnazer@outreachegypt.com
Budget holder mailbox	kai-os@minbuza.nl

Notes

Payment schedule

Commitment amount	1999710	EUR
Sum of reservations	1999710	EUR
Payment per	Year	
First payment	499927	EUR

Payment reservations

Payment	2024	499927	EUR
Payment	2025	599913	EUR
Payment	2026	499928	EUR
Payment	2027	299957	EUR
Payment	2028	99985	EUR

Notes

Reporting obligation

Type	Frequency	Period from	Period up to	Deadline submission
Annual plan/annual budget	Annually	01-01-2024	31-12-2024	01-11-2023
Annual plan/annual budget	Annually	01-01-2025	31-12-2025	01-11-2024
Annual plan/annual budget	Annually	01-01-2026	31-12-2026	01-11-2025
Annual plan/annual budget	Annually	01-01-2027	31-12-2027	01-11-2026
Combined narrative / financial	Annually	01-01-2024	31-12-2024	30-04-2025
Combined narrative / financial	Annually	01-01-2025	31-12-2025	30-04-2026
Combined narrative / financial	Annually	01-01-2026	31-12-2026	30-04-2027
Combined narrative / financial	Annually	01-01-2027	31-12-2027	30-04-2028
Final financial report	One-time	01-01-2024	31-12-2027	30-04-2028
Final narrative report	One-time	01-01-2024	31-12-2027	30-04-2028

Notes